



# Knowledge Futures: AI, Technology, and the New Business Paradigm

IFKAD 2025 2-4 JULY 2025 NAPLES, ITALY

### CALL FOR ABSTRACTS – IFKAD 2025

Special Track n.: 21

Thematic Area: Industry, AI and Digital Technology

Industry 5.0 and Sustainability: (Re) Shaping Workforce Skills and Management in Multiple Industries and/or Hybrid Organisations

### Description

In the evolving context of Industry 5.0, where human-centred innovation, sustainability, and technology converge, the skilling and upskilling of workers across private and hybrid organisations take on heightened importance. Consequently, a diverse set of industries is increasingly manifesting the need for holistic strategies that incorporate skill enhancement, gender inclusivity, regulatory compliance, and technological adaptation to meet both operational and sustainability goals (Huang et al., 2022). The relevance of Industry 5.0 lies in fostering innovation and adding value across a range of industries, enabling private and hybrid organisations to remain competitive in the global market. Investing in continuous workforce development equips employees to harness the potential of emerging technologies while ensuring the organization's sustainability objectives are met. These efforts, in turn, enhance organisational resilience and agility in responding to market shifts and regulatory demands (Adel, 2022). As organisations integrate advanced digital technologies, automation, and data exchange, they must also address environmental sustainability and the societal impacts of their operations. Skilling the workforce becomes a key enabler of this dual mandate. In the case of blue workers, for instance, training initiatives focused on digital tools, automation, and decarbonisation help companies in the maritime sector increase operational efficiency, reduce costs, and lower their environmental footprint as it is the case for blue workers (Li and Miller-Hooks, 2023). This aligns with the broader objectives of Industry 5.0, which champions sustainability alongside technological progress (Ivanov, 2023; Ghobakhloo et al., 2022).

This special track aims to gather research contributions examining the critical role of workforce development in ensuring sustainability and competitiveness across a diverse range of industries, from manufacturing to tourism, from education to high tech, from innovative and creative to cultural heritage, etc., eventually including implications for public or hybrid organisations. Indeed, as an increasing number of sectors is embracing the shift beyond the automation and data-driven frameworks of Industry 4.0, the industry 5.0 paradigm brings a renewed emphasis on collaboration between humans and machines, while prioritising sustainable practices and societal value. Accordingly, this special track











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intends to foster a debate on the dynamic intersection of Industry 5.0 and workforce preparedness, emphasising the importance of skilling and upskilling of the workforce a strategic asset in private and hybrid organisational contexts. The focus should be addressed to the ways in which such efforts foster technological readiness, while contributing to a sustainable and inclusive industrial landscape.

Given the listed premises and insights, the present track welcomes both conceptual and empirical contributions analysing the skilling and upskilling processes referring to human resources across various sectors, particularly within private and hybrid organisations thus, to describe the foundational elements for achieving the goals of Industry 5.0. By integrating technological innovation, sustainability, and inclusivity into workforce development strategies, organisations can position themselves for long-term success. Hence, this track also encourages the presentation of studies highlighting the need for coordinated efforts among industry leaders, policymakers, and educational institutions to prioritise human capital development in alignment with the sustainability-driven future of Industry 5.0.

### Keywords

Industry 5.0, sustainability, human resources, competencies, skilling and upskilling, hybrid organisations

### Organizers

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### Guidelines

Researchers wishing to contribute are invited to submit an **EXTENDED ABSTRACT** (in editable format) of **min 500 and max 1000 words** not later than **31 JANUARY 2025**, using the submission procedure available on the website. The abstract should address theoretical background, research objective, methodology, and results in terms of expected contribution to Knowledge Management theory and practice. Authors are required to follow the guidelines for both extended abstracts as well as full papers available on IFKAD site: <a href="https://www.ifkad.org">www.ifkad.org</a>

### Important dates

31 January 2025 Extended Abstract submission deadline
24 February 2025 Acceptance notification to authors
20 April 2025 Early-Bird registration cut off









20<sup>th</sup> International Forum on Knowledge Asset Dynamics

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**O2 May 2025** Full paper submission deadline

31 May 2025 Registration deadline 2-4 July 2025 Conference sessions

### For further information

For any information related to the event, please see the event website at <a href="www.ifkad.org">www.ifkad.org</a> or contact the conference manager at info@ifkad.org





